

# News International Limited

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Leslie Hinton  
Executive Chairman

11 September 2007

Rt Hon Alex Salmond MSP  
Office of the First Minister  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

Dear Alex,

I am delighted that you can join us as guest of honour for the formal opening of our Eurocentral printing plant on Tuesday, 30 October.

The event will begin at 12:00 noon and will end around 2:30 pm. There will be brief speeches at 12:30 pm, followed by an unveiling ceremony and then lunch at 1:30 pm. We hope you will agree to say a few words before declaring the plant officially open.

As you know, this is the first of three new print plants we are opening throughout the United Kingdom. Our Scottish site is the first to become fully operational.

I hope we can get together before the big day. I expect to be in Scotland in a couple of weeks and will call your office.

Yours ever  
LES

**Rt Hon Alex Salmond MSP**  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



Mr Rupert Murdoch  
Chairman and Chief Executive Officer  
News Corporation  
1211 Avenue of the Americas  
8<sup>th</sup> Floor  
New York, NY 10036  
USA

24 October 2007

Dear Rupert,

It was good to meet you again in New York last earlier this month. I enjoyed our conversation and, as ever, found your views both insightful and stimulating. Thank you very much for your letter of 12 October and Jim Webb's book which I will read with interest.

We spoke about the Globalscot network and I am delighted that you have agreed to become a member. You might find the following information about Globalscot helpful.

Globalscot is a prestigious, international network of Scots, and those with an affinity for Scotland, who are committed to advancing Scotland's economic success. Scotland is one of the most transformed global economies, with sectors such as finance, electronics, life science, energy, tourism, chemicals and food and drink dominating our modern and increasingly diverse economy. Over 900 Globalscots – all senior international business leaders – are making an invaluable contribution to Scotland's continued transformation. I regard Globalscot as an elite sales force for Scotland and I consider it is a huge complement to our nation that leaders such as yourself have agreed to contribute.

Throughout the world Globalscots are supporting Scotland's most promising companies, providing advice on their strategies and operations, and helping them to identify and exploit growth opportunities. Globalscots are also helping to open doors for Scottish companies and raising the profile of Scotland's economic ambitions.

As a high profile Globalscot member I believe that your participation would send a powerful signal about Scotland's ambition and our determination to pursue greater economic prosperity.

My office would be very happy to work with your people to agree how we might best announce your membership of the Globalscot network. One obvious opportunity might be to make the announcement around the time of the opening of the News International Plant, in Glasgow, on the 30 October. If you are happy to proceed on this basis can I suggest that your office contacts Robin Naysmith, my Principal Private Secretary at [robin.naysmith@scotland.gsi.gov.uk](mailto:robin.naysmith@scotland.gsi.gov.uk) or on +441312445218.

Again, it was really good to meet you again last week and I am most grateful to you for agreeing to become a Globalscot. I look forward to welcoming you to Globalscot and to Scotland very soon.

With very best wishes.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Alex Salmond', written in a cursive style.

**ALEX SALMOND**

**Rt Hon Alex Salmond MSP**  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



Rupert Murdoch  
Chairman and CEO  
News Corporation  
1211 Avenue of the Americas  
8<sup>th</sup> floor  
New York, NY0036  
USA

31<sup>st</sup> October 2007

Dear Mr Murdoch

Thank you so much for the invitation to open the splendid new plant at Eurocentral. I hope that News International goes from strength to strength and that your "big bet" in newspapers will pay off.

I promised to send details of Black Watch, which is now playing in New York. The play staged by the National Theatre of Scotland is showing at St. Ann's Warehouse, Brooklyn until 11<sup>th</sup> November. We can accommodate you and any guests you choose up to 4 for the following performances:

- 31 October evening performance
- 2 November evening performance
- 3 November matinee or evening performance
- 4 November evening performance
- 6 November evening performance
- 10 November matinee or evening performance

We would be very happy to organise for you to meet with the artists if you like. However, if you would like to attend incognito this can also be arranged. I will arrange for my office to contact your secretary to make further arrangements.

Remember this is a rough tough production, which puts forward a number of views which you might find controversial. However, it has outstanding theatrical merit and also captures something of the essence of the fighting Scot that Jim Webb has been writing about. Please let me know your opinion of the production when you have the chance to see it. And finally, as I mentioned in a previous letter, thank you so much for accepting the invitation to become a GlobalScot. I believe your participation will make a substantial boost to the ranks and send a signal of Scotland's intention to excel once again in economic performance.

Best wishes and yours for Scotland

**ALEX SALMOND**

**Rt Hon Alex Salmond MSP**  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



Sir Rupert Murdoch  
1211 Avenue of the Americas  
New York  
New York 10036  
USA

September 2008

Dear Sir Rupert

Scotland is a country renowned for being the birthplace of Golf and as such we take pride in calling ourselves "The Home of Golf". Scotland is due to host the Ryder Cup at Gleneagles in 2014 and as future hosts we have the opportunity to invite a limited number of guests to the preceding tournaments.

I would like to invite you to join me as part of the official Scotland delegation to the forthcoming 37th Ryder Cup Matches to be held at the Valhalla Golf Club in Louisville, Kentucky, next month.

During your time with us we hope to bring some of our famed Scottish hospitality to Louisville. We'll be giving you a world-first viewing of our new film 'Scotland. The Home of Golf', which promotes our golfing history, our modern and dynamic nation and, of course, previews the exciting Ryder Cup in 2014 and Scotland's Year of Homecoming in 2009.

The programme we have developed during the course of your stay with us promises to provide a memorable experience for all in both a sporting and business context.

The attached information briefly details an outline itinerary for your stay with us, and we will provide you with hotel accommodation, entry tickets and full hospitality tickets from Sat 20th to Mon 22nd to join me to watch the final two days of what will I'm sure be another stirring match between Europe and the USA teams.

I trust you will agree that this will be a fantastic opportunity to enjoy one of the world's greatest sporting spectacles and I hope that you will be able to join me in Louisville.

**ALEX SALMOND**

Rt Hon Alex Salmond MSP  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



Mr Rupert Murdoch  
1211 Avenue of the Americas  
New York  
New York 10036  
USA

3/2 October 2008

Dear Rupert

It was very good to speak to you recently. As I mentioned, I have recently launched a DVD aimed at encouraging thousands of golfers to come to Scotland next year to join the Homecoming 2009 celebrations. Sean Connery has provided an excellent voiceover to the film and the footage of Scotland and its golf courses is stunning. I enclose a copy for you to preview and I hope you can help in ensuring maximum exposure for this film.

The film promotes Scotland, golf and, crucially, the Year of Homecoming. As I mentioned when we spoke, Homecoming celebrates the 250<sup>th</sup> Anniversary of our national poet, Robert Burns, and we are associating this with a call to all those with an association or affinity with Scotland to 'come home' during 2009. Many great events will be held between Burns Night and St. Andrew's Day and I enclose a brochure so that you can see the extent of the celebrations that we have planned. I would be delighted if you could join me at any of the Homecoming events as my special guest.

I look forward to welcoming you back to Scotland in the near future.

*Yours for Scotland  
Alex Salmond*

ALEX SALMOND

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Rt Hon Alex Salmond MSP  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T. 0845 774 1741



Mr Rupert Murdoch  
1211 Avenue of the Americas  
New York  
New York 10036  
USA

522 December 2008

Dear Rupert

I recently wrote to you enclosing a copy of a DVD with a voice over by Sean Connery that encouraged golfers to come to home of golf next year and to join in our Homecoming Scotland 2009 celebrations. I asked that you help ensure maximum exposure for this film and I am very grateful to you for showing it across some of your network.

We are continuing to promote our Year of Homecoming and we now have a programme of over 300 events celebrating the 250<sup>th</sup> anniversary of Robert Burns and some of Scotland's other contributions to the world. I have just launched a TV advert aimed at generating a sense of excitement in anticipation of the Year of Homecoming. I have enclosed a copy of the advert (there are two versions of the advert, one 60 seconds in duration, the other 40 seconds).

The advert features ten well-known Scots, all of whom have made a significant mark on the world and are recognised for their achievements. The participants, all of whom gave their time freely, include Sir Sean Connery, Brian Cox, Lulu and, wearing his three gold medals from the Beijing Olympic Games, cyclist Chris Hoy. They are shot against a backdrop of some of Scotland's greatest locations, singing lines from Dougie MacLean's 'Caledonia', a song that resonates deeply with people of all ages across Scotland and far beyond. The finished product is excellent and I would be extremely grateful if you would consider again assisting in ensuring maximum exposure of the advert.

As I mentioned before, I would be delighted if you were able to join me at any of the Homecoming events as my special guest and I look forward to welcoming you back to Scotland in the near future.

ALEX SALMOND

*Yr f Scotland*  
*Alex*

**Rt Hon Alex Salmond MSP**  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



Mr Rupert Murdoch  
1211 Avenue of the Americas  
New York  
New York 10036  
USA

February 2009

Dear Rupert

Many thanks for taking the time to speak with me earlier this week.

As discussed I would be delighted if you were able to join me as guest of honour for The Gathering celebrations on 25 July. I will host a reception at the Great Hall in Edinburgh Castle before the unique Pageant production takes place, a highlight of the weekend's celebrations.

We also discussed the possibility of SKY covering the Pageant as an exclusive programming opportunity. Dan Potra, the co-ordinator and creative director of the Sydney Olympics opening ceremony, has been recruited to deliver The Pageant which I've been assured will be a professional, dramatic and heartfelt production.

The Gathering is a signature event of the Homecoming programme and will offer a unique celebration of the culture and history of Scotland. It is set to be the greatest ever international clan gathering with an expected 50,000 visitors over the weekend of Saturday 25 and Sunday 26 July.

Holyrood Park will be home to a two-day Scottish festival and Highland Games - the largest ever held in Scotland with a Clan Parade along the Royal Mile followed by the Historic Pageant on Edinburgh Castle Esplanade on the Saturday evening. Up to 8500 people from 140 clans will march along the Royal Mile with banners, pipes and drums, reminiscent of, but larger than, the 1822 pageant organised by Sir Walter Scott for the visit of King George IV which involved 45 clans.

I'm sure you will agree The Gathering, and Pageant in particular, presents a great programming opportunity for SKY and I understand the organisers of the event are willing to discuss the legacy and commercial benefits that would extend from coverage of this momentous event.

*You f. Smith*

*Alex*

**ALEX SALMOND**

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# News Corporation

1211 AVENUE OF THE AMERICAS • NEW YORK, NY 10036 • 212-852-7100 • FAX: 212-852-7094

**RUPERT MURDOCH, A.C.**  
CHAIRMAN AND CHIEF EXECUTIVE OFFICER

March 5, 2009

Rt Hon Alex Salmond MSP  
First Minister of Scotland  
St. Andrew's House  
Regent Road  
EDINBURGH EH1 3DG

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Dear Alex:

Thank you very much for your letter and the beautiful brochure about your coming celebrations. I can't yet promise to be there but I am trying.

I have passed your letter on to Sky Television to see what they can do and either they or I will be in touch with you very soon.

With best wishes,

Sincerely,

Rupert Murdoch

# Journalists' Charity

(L)

1. Check if Scott wants to handle as diary item
2. If not, info note.

~~Diary~~  
Diary?

Alex Salmond MSP  
 First Minister  
 The Scottish Parliament  
 Horse Wynd  
 Edinburgh  
 EH99 1SP.

① For info note telling FM of letter & asking whether he wants to call the golfe Carrick on 22/6  
 30 APR 2009  
 FM OFFICE

28<sup>th</sup> April 2009

SR  
1/5

Dear Alex,

Thank you for taking the time and trouble to speak at the Journalists' Charity Lunch on Friday. I thought you hit just the right note with your speech and I got a lot of positive feedback.

The great news is we raised nearly £27,000 from the event, which I think is something of a record. It does mean, however, that the target will need to be that bit higher next year!

\* Thanks also for agreeing to the four ball at Loch Lomond and for offering the lunch at Holyrood. I will be in touch to confirm nearer the time. If you would like to play in the golf day at The Carrick, it is scheduled for Monday, June 22. It would be great to have you there.

Yours sincerely,

David Dinsmore  
**CHAIRMAN**



5<sup>th</sup> FLOOR, GUILDHALL, 57 QUEEN STREET  
GLASGOW, G1 3EN  
TEL: 0141 420 5200 FAX: 0141 420 5248  
EMAIL: scottish-sun@the-sun.co.uk

Alex Salmond MSP  
First Minister  
The Scottish Parliament  
Horse Wynd  
Edinburgh  
EH99 1SP.

FM OFFICE

*Info notes FM.  
He is not available  
as he has dinner  
but night  
3/2.*

4<sup>th</sup> February 2010

Dear Alex,

I would be delighted if you and Moira could join me for **Scottish Opera's La Boheme** on Thursday 25<sup>th</sup> February 2010, at the Theatre Royal, 282 Hope Street, Glasgow, G2 3QA.

The evening will commence with a drinks/canapes reception at 6.00 p.m. followed by pre-show talk given by Dafydd Burne-Jones, Scottish Opera Staff Producer. Performance starts at 7.15 p.m. and there will be a 20 minute interval where refreshments will be served. Performance ends approx 9.40 p.m. and refreshments will be served until 10.30 p.m.

Please contact my P.A. Kim Manners on 0141 420 5210 should you wish to accept.

Yours sincerely,

David Dinsmore  
**EDITOR**

**Rt Hon Alex Salmond MSP**  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



James Murdoch  
Chairman and CEO, Europe and Asia  
News Corporation  
3 Thomas More Square  
Thomas More Street  
London  
E98 1EX

25th January 2011

Dear James

It was a pleasure meeting you in London last week and I would like to thank you for hosting lunch which was most enjoyable. I appreciated the opportunity to meet and thought our conversation on business opportunities for BSKyB in Scotland most useful.

As we discussed, BSKyB already has a significant presence in Scotland with offices located in Dunfermline, Livingston and Uddingston. I am proud of the fact that Scotland is an internationally recognised Business Process Outsourcing location. This is in large part due to Scotland's combination of high quality skills and lower overheads, compared to the rest of the UK and Europe.

I was pleased to hear your comments confirming this view with your observation that Scotland is the 'gold standard' in business outsourcing. I intend for Scotland to continue to capitalise on its strengths in this field.

As we discussed, this competitiveness will continue to offer significant benefits to BSKyB. The Scottish Government has recently opened the Airdrie to Bathgate Rail Link, providing a fourth rail route between Edinburgh and Glasgow and thereby affording greater connections across Central Scotland. The rail link ensures efficient public transport for our already highly skilled labour force to businesses located in the central belt. The link passes through Livingston, and so would obviously provide a strong advantage should BSKyB choose to expand its operations in Livingston and Dunfermline.

As we discussed, Scotland has a system of colleges which is second to none in terms of the quality and relevance of the skills training it delivers. Our colleges operate in a way which enables them to respond quickly and flexibly to the training needs of successful and expanding businesses. College governance is business-led which guarantees the very strong economic relevance of college activity. This is reinforced by the independence we deliberately give to colleges, allowing them to support the continuing development of Scotland's economy based on their considerable expertise and links with business, and with the minimum of interference by government.

I look forward to continuing our conversation on BSkyB's presence in Scotland. I would also enjoy the opportunity to reciprocate your hospitality here in Scotland. Therefore, I very much hope that you would be able to join me for dinner at Bute House at some point in the next two months. My Diary Secretary, Tom Chrystal can be contacted on 0131 244 5216 or [firstminister@scotland.gsi.gov.uk](mailto:firstminister@scotland.gsi.gov.uk)

*Yours for Scotland  
Alex*

ALEX SALMOND

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SNP 26/4

## News International Newspapers (Scotland) Ltd

5th FLOOR, GUILDHALL, 57 QUEEN STREET, GLASGOW G1 3EN TEL: 0141 420 5100 FAX: 0141 420 5170

22 April 2011

The Rt Hon Alex Salmond MSP  
First Minister  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

26 APR 2011  
FM 0 1 1 1

16 MAY 2011  
FM 0 FIC

Dear Alex

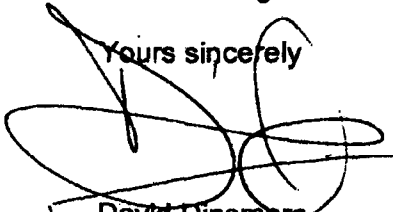
Thank you for coming to speak at our Political Breakfast yesterday. Your contribution was extremely well received and set the tone for what appears to have been a very successful event.

My four colleagues went on to do a very good job of presenting the naked truth about politics and politicians but I think you came out of it relatively unscathed!

I wish you all the best for May 5, and thanks once again for taking the trouble to speak.

With kind regards

Yours sincerely



David Dinsmore  
General Manager

**Sun**

**NEWS OF THE WORLD**

**THE TIMES**

**THE SUNDAY TIMES**

FM

# News International Newspapers (Scotland) Ltd

5th FLOOR, GUILDHALL, 57 QUEEN STREET, GLASGOW G1 3EN TEL: 0141 420 5100 FAX: 0141 420 5170

L

9 May 2011

10 MAY 2011

FM D.F.C.

The Rt Hon Alex Salmond MSP  
First Minister  
St. Andrew's House  
Regent Road  
Edinburgh  
EH1 3DG

Dear Alex

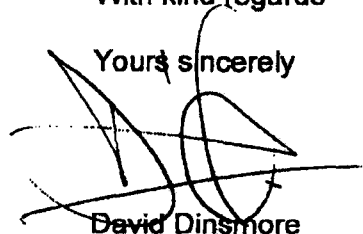
Many congratulations on Friday's quite astonishing victory. I never thought I would ever see the day that Glasgow in particular voted anything but Labour. The professionalism of your campaign and team should be recognised and applauded.

As we discussed, this result was born out of a desire for change and the reinvigoration of Scotland. I look forward to News International playing its part in helping to make the country a place where outward looking, forward thinking and risk taking are the norm.

You have been given great power – I wish you wisdom, strength – and patience - in wielding it.

With kind regards

Yours sincerely



David Dinsmore  
General Manager



THE TIMES

THE SUNDAY TIMES

**Rt Hon Alex Salmond MSP**  
First Minister of Scotland

St Andrew's House, Regent Road, Edinburgh EH1 3DG  
T: 0845 774 1741



David Dinsmore  
General Manager  
News International Newspapers (Scotland) Ltd  
5<sup>th</sup> Floor, Guild Hall  
57 Queen street  
Glasgow  
G1 3EN

19<sup>th</sup> May 2011

Dear David

I wanted to thank you personally for your recent letter and kind words of support.

I am delighted to return to the office of First Minister and to have an opportunity to serve Scotland for another five years. The people of Scotland have placed their trust in me and my ministerial team, and together we will work hard to deliver the ambitions and aspirations of our nation.

I am very grateful for your support and look forward to working with you in the future.

*Yr f Scotland*  
*Alex Salmond*

**ALEX SALMOND**